



Sheffield Highway Maintenance PFI Project

South West Community Assembly Briefing
Thursday 13th January 2011

Michael Platt – Project Director

Sheffield *where everyone matters*



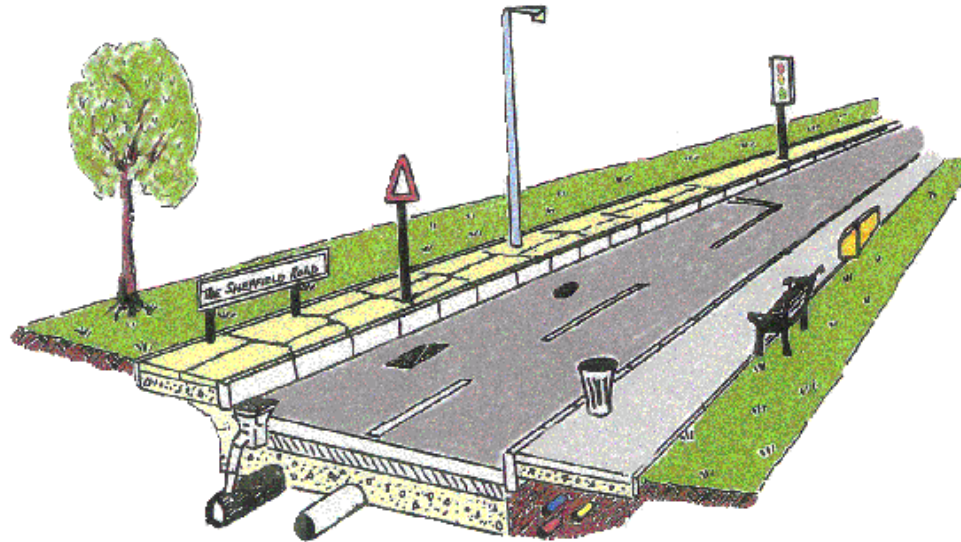
Scale of the Project and Current Condition

- **2000km Carriageway and 3400km Footway – bottom quartile for Met Authorities for all 4 BVPI condition indicators**
- **65,000 Street Lighting Columns – 85% substandard**
- **480 Traffic Signal Sites and a further 300 items of ITS Infrastructure – 30% of stock more than 15 years old**
- **600 Bridges – current BCI lower than desirable**
- **35,000 Highway Trees – 75% mature/over mature**

Project Scope (1)

- **Integrated, city-wide, fence-to-fence, whole network approach**
- **Rehabilitation of the highway network within the first 7 years of the contract**
- **Maintenance of the highway network for the remaining 18 years of the contract**

Project Scope (2)



- **Includes all highway assets including:**
 - Carriageways, Footways, Structures, Streetlighting etc
- **Includes soft services including:**
 - Street Cleaning, Horticulture/arboriculture, Winter Maintenance etc

Not included in the Scope

- **Retained functions will include most statutory and regulatory duties e.g. Traffic Regulation, Traffic Management Act responsibilities etc**
- **Grounds maintenance and cleaning of non-highway land**
- **Decisions over highway improvements**
- **Non-Highways project will deliver those services currently provided by Street Force which do not form part of the scope of the Highway Maintenance PFI Project**

Not Included in the Scope

- **Roads not included in the contract**
 - **M1 Motorway**
 - **Stockbridge Bypass**
 - **Road under Tinsley Viaduct**
 - **All un-adopted roads**

What is PFI - History

- **Began in the early 1990's**
- **Central Government funding to build/improve an asset with a guarantee that it will be maintained for the period of the contract**
- **Contracts are Output based**
- **Council has previously used PFI route to build Howden House and 12 new schools**

Key Challenges

- **Number of elements to scope**
- **Major TUPE transfer**
- **Transition and mobilisation**
- **Funding**
- **Ensuring all stakeholders fully understand the Project and its scope**
- **Working with the Preferred Bidder via their programmes of work to minimise congestion**

Community Assembly Involvement

- **Service Provider will be required to programme works to achieve Project benefits**
- **Community Assemblies can send through details of their current key issues in their areas to be included in the data room for Bidders**
- **At Preferred Bidder stage and after discussion with Community Assemblies, the chosen Service Provider will finalise their programmes of works**

Impact on Community Assemblies

- **Work to be carried out in each Community Assembly area, on each asset type, in each year of the Core Investment Period**
- **Where Community Assemblies propose additions or changes to the highway network, they will need to budget both for undertaking the work and the cost of its maintenance for the life of the contract (25 years)**
- **Any additions or changes will need to go via the Highways Client team**

Process to Date

- **Chosen as one of three pathfinder Authorities – March 2008**
- **Project approved by Council – September/October 2008**
- **Project approved by Government – March 2009**
- **Shortlisted three Bidders (Amey, CarillionMouchel, Colas) – July 2009**
- **Shortlisted two Bidders (Amey and CarillionMouchel) – July 2010**
- **Refined Solutions stage of the Procurement process commenced – July 2010**

Summary of Indicative Project Timetable

Approval of Shortlisted Bidders	July 2010
Refined Solutions Submitted	January 2011
Final Tenders Submitted	May 2011
Preferred Bidder Appointed	June 2011
Anticipated Contract Start date	August - November 2011

Project Delivery Team

Project Sponsor – John Mothersole



Highway Maintenance PFI Project Board
John Mothersole, Laraine Manley, Simon Green, John Charlton, Lynne Bird



Project Assurance

Project Director – Michael Platt



Project Manager – Wendy Woodhead



Workstream Leaders

Technical - Ian Kirby
Advisers – Mott MacDonald

Legal - Amy Oakley
Advisers – DLA Piper

Financial - Jayne Clarke
Advisers - PwC

Human Resources –
Graham Hudson

Communications –
Anita Dell

Procurement –
Liz Buck

Business Transfer –
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Information Technology –
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Contact Details

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